## NE GEMERAL <br> Step up war on SmithZambia

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## Appeal lost


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 Electricity
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STRIEERS at Massey Ferguson
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Coventry tractor plant. after High Court orfor
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 French solu
prohlems
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22

## Cheaper borrowing as banks reduce base rates to 13\% <br> 

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Appeals for calm after violence in Spain




British Rail pension funds may bid for investment trust






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Few back worker directors by law

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Jobless total at peak of 1.34 m .









## Dresdner Bankfounded more than a century ago. Its experience has grown ever since. Worldwide. Take advantage.

## housing debate

BY ANTHONY HARRIS



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gARDENS TO-DAY

# Big gardens and their little treasures 

by Robin Lane fox


## RACINE

Richards' treble chance


TENNIS
BY JOHN BARRETT
Laver's magic touches too rare


WORLD CUP SKIING
BY ARTHUR SANDLES
Looking for consistency


## SALEROOM

BY ANTONY THORNCROFT
Great Seal drops its incognito

F.T. CROSSWORD PUZZLE No. 3,289








SCOTTISH




ENTERTAINMENT GUIDE


ELROPE fishing fleet on strike







## Bottom of the league




Sweden may be host to OPEC in July








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## INPLANENGLISHTHE REPVBLC OF IRELAND.

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## Mondale seeks boost

 from Schmidt for world economy
#### Abstract

by adrian dicks 


Change likely in Turkish overseas debt structure by meit munir




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## Strauss may quit Bonn

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Regislered Office: 21. かoulevard \#auissmann-75 PARIS (geme)

$83 \%$ BONDS 1976 DUE 1983 OF $\$ 1,000$
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| First and list! numbers of the series |
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Each of these bonds is repayable at $\$ 1,000$, at the
office of BANQUE FRANCAISE DU COMMIERCE EXTEREUR and at the offices of following banks: BANQUE COMMERCIALE SA, LUNEMBOURGCOMMFRZBANK ET DKTIENGESELISCHAFT
 GENERALE, PARIS - SOCIETE GENERALE DE
BANQUE SAK BANQUES SUASSES, ZURICH.

## Sakharov warned by prosecutor <br> $\qquad$

Giscard and Saudis fail to agree on Middle East settlement issue

## by rosept mauthers



## Dutch unions plan series of strikes

by michas van os


Makarios warns of long struggle





# The aircraft manoeuvre. How a new use for old sifilils contributed $\$ 113$ million to Cooper Indidstries' 1975 revenues. 

Cooper Industries turned 11 years of experience with jet-powered compressors into an aircraft service diversification. It now accounts for over 24 percent of our sales. In 1970, the number one maker of pipeline com pressors. Coooer Industries, diversified into the hauling jet engines

How did we get from pipes to planes? In our energy divisions, Cooper Industries had pioneered the use of jet engines to drive gas pipeline compressors. So we already knew something about jets. Their economics. Thei engineering. And what kind of service a
By moving into aircraft services, Coo Industries got the benefits of diversification without all the usual risks of going into a totally unfamiliar business.
We spotted an opening
Before getting into the business, we knew that there was a need for a strong, medium-sized service organization - positioned between the huge engine shops operated by the major airlines and the small independent shops usually too small to do a good job on jets. motive, to fit into that slot. And it's given us competitive advantages against both the airline and the smaller outhits.

We're big enough to have equipment, inventory, and engineering talent that smaller
shops often can't afford.

But we're small enough to deliver VIP The kind of attention they might not fund in bïsger shops
Cooper Airmotive climbing We've found a lot of business in this niche
between "too big'" and "too small." In 1953, Coopeer Airmotive contributed 5113 million to the revenues of Cooper Industries, 24 percent of the total.
Today, Cooper Industries is the world's largest servicer of corporate jets, a rapidly Browing market.

But our fortunes aren't limited to the corporate jet market. More than 60 percent of our and industrial markets.
Diversifying our diversification The jet engine experience of our energ But we haven't stopped there. Using engine mäntenance as a base, we're building a muich broader aircraft service business.

In addition to engine work, we now install instrument and control systems, repair and modify structural parts, and install custom interiors in corporate jets. And Cooper .irleading lines of aircaft parts and supplies. This story is continued in our annual report
Our aircraft strategry is only part of a concrete,
pragmatic growth plan that has quadrupled

Cooper Industries' revenue and increased Cooper Industries' revenue and increased progress in our latest annual report. Coopind Ltd., 173 Sloane Street, London, SIVLX 9 CO 0 . England.

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 Hand Tools The Croper Group ¿Luikin. Crescent, Weller,Nichoison, Xeelilel. Rotor Tool. Aircaft Services
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Headquartered al Two Houston Center.
Housiun, Texas 77002 U.S.A.


Cooper Industries, Inc.


## ilitary on morm irsum Naws Oil purchases raise U.K. deficit on Soviet trade



## Comecon acts over debts

## by david lasceures




## MIDDLE EASt trade <br> Japan gives priority to Iraq

## \$1.36bn. investment in Brazil aluminium



## Thebest of both worlds



For most people in Holland; and a growing number in one of Holland's top insurance groups with assets of over $£ 1,00 \mathrm{Gm}$ and sums assured exceeding $£ 6,00 \mathrm{~cm}$. AMEV in the UK
Since 1974. AMEV has had a life assurance company in the UK, AMEV Life Assurance Limited. which offers unit-linked policies backed by a strong investment team from Bankers Trust Compan Now we announce two further unit-linked schemes for UK investors.

*Tenvest
An endowment plan particularly suitable for the higher apital by neans of monthly or annual contributions *Flexiplan
with tax relief. valuable life asstrance cover and ther benefits.
We would like to tell you nore about these and our. other schenes. Please fill in the coupon below and send it to us (no stamp required)

## AMEV

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APPOINTMENTS

## Chartered Accountant





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| $\mathrm{WE}_{\mathrm{E}}^{\mathrm{AmE}} \mathrm{A}$ <br> MULTHATIONAL TRADING COMPANY <br> WITH HEADOUARTERS IN GENEVA <br> FOR OUR NEEW OFFICES I： <br> BAHRAIN <br> we abe looking for + <br> SALES MARAGER <br> TO EOVER THE ENTIRE GULF AREA IN —bul！ding materials <br> －hou－ing equipmanertes <br> CANDTDATES SHOULD HAVE <br> －lechnical hackground <br> －markeling $\&$ sales experience （preferahiy in those areas） <br> －sound knowledge of English and French <br> tArahic and latian are but not a requirement） <br> －Ase：35－40 <br> －5alary compensation will be commensurate to job and experience <br> For applicarion．please write in confidenee addin：curriculum vitac． Personnel Manager <br> P．O．Box 159 $12 i t$ Geneva 3 |
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| COMPANY NOTICES |
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## HOME NEWS



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LEGAL NOTICES


highest
since 1967


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## Building recession could reach into next year



## Cut in pay differentials attacked

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## A WEEK LATER,THE VOLVO STARTED FIRST TIME.

If you're worried about leaving your car out:all night this little story might interest you. We drove an ordinary Volvo 244DL into a refrigerated room normally occupied by several hundred Sunday joints.

We closed the door and left the car there or a wreek. At night, the temperature was minus $6^{\circ} \mathrm{C}$. (Rather chillier than your front.drive.)

A week later, an official from the AA came to drive the car out. The engine started immediately. for a Volvo to pass

In Siweden, the temperature can be sub-
ero for as much as six months of the year and the Volvo is built to cope.

The starter motor and altemator are more powerful than those found on many cars.

The electrical components are weil weather-proofed. (In another test.we pumped 1500 allons of water into the engine and it still started first time.)

And if the Volvoengine is buitr to withtand severe winters so is the Volvo body:

The rust-proofing is probably better than on any other car you can buy

In all, some 15 different sections of the bodywork are made from galvanised metal
the car.)
Inside we ve also parnt how towerther proot the Volvo driver:

The heated rear window is rated at 150 watts, so youll always get a clear view.

The heater is unusually powerfui; with a 3 peed fan and thermostatic control. (It can heat the car up to $27^{\circ}$ centigrade, ven when there are $25^{\circ}$ of trost outside.)
fyou'd like a test drive call in and see your dealer.
Whatever the weather we promise you a
warm reception. WOLVO 24\&

[^1]
## Protests as Coal Board steps up Belvoir plans



New medical House prices due to jump scanner launched


## 2,800 oil platform jobs may <br> Government nears goal on offshore oil stake

 be lost


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## Priority call on manager training <br> Publishers Cimmensely fortunate

## Irade and Industry <br> WOR FHOSEWHO NEEO TOMNOW

May date
for Private Eye trial


 Ship post




## Energy-saving

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Freight costs



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35p weeky can help you make the right decisions
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# AMALGAMATED STORESLIMITED 



Amalgamated Stores Limited - (continued)


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ENERGY

## Novel coal plant project decision



Amalgamated Stores Limited (Cont.)

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## - banking <br> Funds transferred by electronics





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## - Processes

Spray hose for high

## pressures

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## The Sanko Steamship Co., Ltd.

## DM 100000000 .

$7 \%$ Bearer Bonds of the Loan of 1977/1984 Irrevocably and uncooditionaly guaranted by The Daiwa Bank, Limited Osaka/Japan

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Non-executive directors Bill introduced

Rueful amid the ruins


Rhodesia: A serious setbackCrosland



## LABOUR NEWS <br> 'Bullock controversy could hit lower-level participation' <br> 

Written
Answers

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## 

## Labour MP's demand reveals party split over $P R$ voting

## National Carriers defended

## 




## The Management Page

On the day the Bullock Report advocates the worker director path for industrial democracy, Robert Oakestott describes an alternative approach in which ownership is changed rather than management. In Dublin he finds a family company whose owners handed the basiness to employees but kept day-to-day charge.

## A co-operative café

## ewspaper




BUSINESS PROBLEM

##    <br> 

THE TTB HS-125.
Being sold due to replacement by anotherHS:125 executive jet. Model:HS-125.Series 600B. 1963 hours flying time. 3 . Jan 77. First registered July 73.
Engines on power by the hour. Auxilliary power unit plus many extras.
Lavishly equipped, seating for 8 and maintained to full public transport category.
Operating advice a vailable.

BRUSSELS


## Company status to be defined



## by michael lafferty







# 3 



## The shake-out continues

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continues to provide the excep. slow growth of. world markets.
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## World demand

## The Government has now admitted that it is in the short

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Carter's measures is not likely to make any major impact: but
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of the German and Japanese of the German and Japanese
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creased the likellihood that the proposed economic summit will Assuming that the financla
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Goveroments central strategy
for recourer is going, to be a very long time a reocovery of wodustrial growth

 envisaged; and as Mr. Edmund
Dell and other Mllinisters have
been pointing out the prowth
of British manufactured exports

## The power struggle in Spain




## Salishury on Monday morning.




\section*{Rhodesia: a tale of missed opportunities

## BY BRIDGET BLLOOM in Salisbury

## BY BRIDGET BLLOOM in Salisbury

## MEN AND MATTERS



## De-industrialisation revisited



## Letters to the Editor

e debate on Hlock ze President
Ting. Employers.













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## viewpoint



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## Cast launches from Liverpool to Canada/U.SA.



## COMPANY NEWS + COMMENI

## Cowan de Groot higher midway at $\mathbf{£ 0 . 7 2 m}$.



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SEET 86\% ahead in first half
 and








## Leda Trust

 growth


CMT pick up continues

## Hickson \& Welch

Group's most successful year: 70\% increase in profit





ISSUE NEWS AND COMMENT Amalgamated Stores requotation



## Lincroft <br> Kilgour <br> steady



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## 

Growth seen by Caplan Profile


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neteeting, Winchenster House, E.c.
Mebruary 17 at 11 a.m.
Advance by Houchin in first half





Weeks raises $\mathbf{£ 3 5 0 , 0 0 0}$


SURVEY OF POOLED PENSION FUNDS ${ }^{\text {畐 }}$ AS AT 3ist DECEMBER 1976 ${ }^{\text {it }}$



 For furthcr details plecse contoct:
Harris Graham \& Partners 30 Queen Anne's Gate, London SWIH 9A Telephone 01-930 0682


## Capital

 downturnFour Chubb subsidiaries merging



THE WOLVERHAMPTON \& DUDIEY BREWERISS, 1 TD

| Year to 30th September ( $\mathbf{F}^{\prime}$ ODOO) | 1976 | 1975 | 1974 |
| :---: | :---: | :---: | :---: |
| Turndver | 34,857 | 26,496 | 19,815 |
| Profit before tax | 5,185. | 4.213 | 3,425 |
| Prdfit after tax | 2,489 | 2,017 | 1,625 |
| Earnings per share | 15.4p | 12.5p | 10.1p |
| Ördinary dividend (net) | 5.14p | 4.67p | 4.38p |

## - 1976 prover a record yeaw with tumnuru up 31

* We have enioyed extrennely good progress in our licensed hnuse trade whilst nu free trade department haa signiticuarty increased the number of its outtels and continues limee then those in nur competitors.
Tha introductinn of Harp and Kronenbourg lagers into our huses has proved to ba
complementiary to our traditional beers. Sales in this area of the market have been incressing very rapidly over tha past few years. Since the end of our eccountling yeer


[^2]
ctoyparrintad


The Directors of Dunford \& Elliott Ltd have taken all reasionable care to ensure that tha facts stared and opinions expressed herein are fair and accurate.
All the Directors of Duniord \& Elliott Litd. jointly and All the Directors of Duniord \& Elliott Ltd. jointly and

# Buoyant Dunford \& Elliott 

## Message to the shareholders of

Dunford \& Elliott from the Chairman, Frank Welsh

## Reject J.F.B.'s Offers


#### Abstract

Your Company is now performing extremely well, and profits so far are better than forecast. The substantial investment in new plant is now paying off handsomely. Our markets have come out of recession and are continuing to be strong. The enhanced cash flow will increase shareholders' funds and be used to repay borrowings. Your Board is firmly convinced that your Company's prospects will be realised and will provide a sound base for future growth. JFB's offers for your shares do not reflect the increased earnings. They will lead to lower income. On top of that, if you accepted, you would be faced with subscribing to JFB's intended rights issue. The employees are opposed to the takover by JFB which they consider could lead to considerable job losses. They believe that industrial relations would be jeopardised.


Do not throw away your rewards. You have suffered eighteen poor months. This year will be good-the first of many good years. These profits rightly belong to you and you should not surrender them to JFB.
You are strongly recommended by your Board and its financial advisers. Morgan Grenfell \& Co. Limited and Grindlay Brandts Limited, to ignore completely the JFB offers for your shares. Your Directors do not intend to accept the JFB offers in respect of their own shares.

If you have already lodged an acceptance form and want advice on how to withdraw, please telephone Mr. Holdway at 01-588 4545.

## Frank Suin

## Whitecroft forecasts £4.85m. before tax



## - NEWS ANALYSIS - PENSION FUNDS <br> Milestone on the track



## BarclaysBank Base Rate.

## Barclays Bank Limited and

 Barclays Bank International Limited announce that with effect from the close of business on 25th January, 1977, their Base Rate was decreased from $14 \%$ to $13 \%$ per annum. The basic interest rate for deposits was decreased by $\mathrm{r}{ }^{1} \% \%$ from $\mathrm{II} \%$to $9 \frac{1}{2} \%$ per annum.

## BaRClays <br> 



## MINING NEWS

Pilbara's poor labour record worries BHP




## INTERNATIONAL FINANCIAL AND COMPANY NEWS

David Curry in Paris and Geoff Owen in London examine the implications of the Case/Poclain deal for the European construction equipment industry.

## The U.S. challenge yet again





## A wholly-owned subsidiary of

## The Cualeola Gompany

has merged with

The Taylor Wine Company, Inc.

We acted as financial advisor to The Coca-Cola Company and
assisted in the negotiations leeding to this transaction.

White Well \& Co.
International Investment Bankers
One Liberty Plaza, New. York, N.Y. 10006
January 25 , 1977

FINANCIAL TIMES REPORT
Wednesday January 261977

# Isle of Man 

> The Isle of Man has put to good advantage its unique political and economic status. Careful avoidance of known pitfalls has produced a sound and flourishing financial sector, backed by tourism and other industry.

## By Colin Inman

THE JOURNEY from London to
the Isle of Man in the middl
of winter is likely to stir up all
one's prejudices about the place
The trip invoves changing ai
craft
eraft at Liverpool on to an
ajeing Viscount which bounces
its way into Ronad its way into Ronaldsway Airport
in the teeth of a wiod that one
pilot described as having come


taxes.

## Midland Bank Groupcan help you in the Isle of Man



## :ixiot Miclland Bank

S. Paul's Square, Ramsey sle of Man Telephone: Ramser 814000

Midland Bank Trust Corporation
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Isle of Man) Lininited
PO Box 39,10 Victor PO Box 39,10 Victoria Street, Douglas
Isle of Man. Telephone: Doughe Isle of Man. Telephone : Douglas 23118:9
Telex : 62803 il Diex.cor \& Generul Manager: D. G. Foster
Managcr:G. R.Thumpson

## ISLE OF MAN GOVERNMENT



SCHEMES OF
FINANCIAL ASSISTANCE
FOR TOURIST ACCOMMODATION

## SCOPE

Financial assistance can be made available for the construction of new tourist premises, including hote ls, motels, guest houses, service flats and self-catering units, providing accommodation to a high standard.

## MAXIMUM ASSISTANCE

(a) $40 \%$ GRANT of the total cost.
(b) Long term Loans of up to $50 \%$ of the remaining cost.
(c) Interest-free initial period on loans. Assistance is atso available by way of grants and 'or low-interest loans for extension and modernisation of existing tourist prẹmises.

FURTHER INFORMATION
The Secretary
Isle of Man Local Government Board Government Offices Buck's Road DOUGLAS
isile of Man
Telephone DOUGLAS (0624) 26262 ext. 2413


## POST ISLE OF MAN <br> POST OFFICE AUTHORITY

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commemorative issues are made each yea





The Industrial Office, Buck's Road
Contact: DOUGLAS, ISLE OF MAN Tel. 26262; ext. 2400/1
Which Isle of Man will you come
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In addition, for our clients seeking detailed information on the isle of Man, we have recently published our own survey entitled The Constitution and Economy of the Isle of Man", of which manager at f10 per copy.
REÁ BROTHERS (ISLEOFMAN)LIMITED, Telephone: Douglas (0624) 22444 .




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weacbers of the stock exchange

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## TRANSPORT

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natelys they all ssill exist for
visitors to enjigy

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Also at: Victoria Street. Douglas. Isle of Man. Telephone:Douglas23109


## WALL STREET + OVERSEAS MARKETS <br> Carter's fiscal plans boost stocks



## NEW York-Dowdices



OVERSEAS SHARE INFORMATION NEW YORK

## FARMING AND RAW MATERIALS



## Cocoa 'rescue' begins

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## U.S. wool imports

 up sharply


CITRUS FRUIT

## Slow start to U.K. marketing season



## Florida crops hit by severe frost

WEES snow and severe has already affected orange jaice Florida produces more oranges







## COMMODITY MARKET REPORTS AND PRICES




## 




U.S. Markets

## STOCK EXCHANGE REPORT

Gilt-edged higher again on money market indications Equities fade with index 0.1 off at 377.7 after 380.2



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Reyrolle claim fears

## F.T.-ACTUARIES SHARE INDICES

## These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faconty of Actuaries



## MONEY MARKET

## Interest rates decline

 situ wine


Lady Kemsley's


## NSURANGE BA RATES

RATES
i Property Growth
Conn on insurance

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REGIONAL MARIKIETS



## CLYDESDALE BANK

 INTEREST RATESClydesdale Bank Limited announces that,
with effect from 26 th January, 1977, its with effect from 26th January, 1977, its
Base Rate for lending is being decreased Base Rate for lending is bein
from $14 \%$ to $13 \%$ per annum.

## APOLLO

The world's leading magazine of Arts and Antiques



## COMPANY

NOTICES




OFFSHORE AND OVERSEAS FUNDS

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CEGB offers regular orders from 1979


## Court order ends occupation of Massey Ferguson tractor plant



Case to buy $\mathbf{4 0 \%}$ Poclain stake


## Continued from Page

## Worker directors poll



## Zambia urges blacks to revolution inside Rhodesia



## Foot opposes poll

 on independence

## Cheaper borrowing

## 



Test case for the trust sector


Index fell 0.1 to 377.7


## CONSIDER THE COST TOYOURBUSINESS IFANYOFYOUR KEY EXECUTIVES LOST THEIR LICENCE-

## THEN CONSIDER OURSOLUTION.




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[^2]:    Our besic markets sability, togesther with tha quality of nur products and the

